



DEPARTMENT OF THE AIR FORCE  
OFFICE OF THE CHIEF OF STAFF  
UNITED STATES AIR FORCE  
WASHINGTON DC 20330

MEMORANDUM FOR ALMAJCOM/CC  
USAF EC/CC

FROM: HQ USAF/CC  
1670 Air Force Pentagon  
Washington, DC 20330-1670

SUBJECT: United States Air Force Expeditionary Center Charter

The USAF must provide Expeditionary Combat Support (ECS) capabilities to Combatant Commanders (CCDRs) in support of their strategic objectives. Our ECS Airmen must be prepared to operate across the full-spectrum of contingency operations. Their training must be standardized and relevant and we need to eliminate duplication in our process. To focus this critical effort, I am tasking the United States Air Force Expeditionary Center (USAF EC) to execute all assigned advanced ECS pre-deployment training courses.

To enable these actions, it is important to define the USAF EC span of responsibilities. The USAF EC *reports to* AMC but *works for* and is *responsible to* all MAJCOMs for executing assigned advanced expeditionary skills training, incorporating lessons learned, tactics development and air mobility capability. The USAF EC will build upon the foundational expeditionary training provided by AETC to ensure our deploying Airmen are prepared for the entire range of military operations by rapidly developing courses to meet critical/emerging needs such as, but not limited to, humanitarian relief, irregular warfare, major theater contingencies and catastrophic attack on our Homeland. I expect the USAF EC to stay closely connected with each of our Air, Space and Cyber Commanders to ensure Air Force priorities are focused on their constantly evolving requirements. This includes rapidly applying ground combat lessons learned in partnership with our A9 community to advance doctrine, develop timely tactics, techniques and procedures (TTPs), and provide well-educated, trained and equipped expeditionary Airmen to CCDRs. The USAF EC will coordinate assigned advanced ECS training course activities with the lead MAJCOM for Expeditionary Skills Training (HQ AETC) in order to facilitate AETC's role of integrating Expeditionary Skills Training across the continuum. Additionally, the USAF EC will coordinate with AETC to ensure priorities for assigned advanced expeditionary skills training are synchronized to maximize resources and ensure a standardized warrior to meet contingency requirements.

To execute these responsibilities, the USAF EC is granted "coordinating authority" for assigned ECS courses - the authority to require consultation between relevant organizations involved, but not the authority to compel agreement. In the event that essential agreement/integration cannot be obtained, the matter shall be referred to HQ AETC and the relevant MAJCOM commanders or above as necessary. While acknowledging existing

agreements between MAJCOMs, this coordinating authority allows the USAF EC to initiate the necessary dialogue to enhance collaboration and gain synergies across the DOD and other departments for assigned ECS courses. At CORONA Top, the USAF EC will update MAJCOM commanders on progress, challenges and needs as well as receive CSAF/MAJCOM guidance and direction. I grant the USAF EC/CC DIRLAUTH to work with each of the MAJCOM commanders to ensure we maximize our strengths through a coordinated process that utilizes the best each participating organization has to offer while eliminating redundant activity.

The USAF EC serves our entire Air Force. To support our Air, Space and Cyber Commanders, the USAF EC will accomplish the following specified tasks:

- a. Develop and oversee assigned advanced pre-deployment and readiness training.
- b. Train future USAF mobility and expeditionary combat support leaders through advanced developmental, operational and tactical courses.
- c. Provide venues for directed, joint, integrated exercises and Agile Combat Support-focused composite training (such as open-the-airbase and Joint Task Force-Port Opening) for operational and tactical units from the USAF, sister services and coalition partners.
- d. Gather, refine, disseminate, and be the repository for Expeditionary Skills Lessons Learned and TTPs.

Airpower begins from the ground up. In order to achieve strategic, operational and tactical objectives - unhindered by time, distance or geography, we must ensure our expeditionary Airmen are prepared to deploy and ready to fight. We are sustaining warrior ethos, refining the world's most advanced training system and adapting to the characteristics of 21st century warfare. It is for this very reason that I am tasking the United States Air Force Expeditionary Center to take the lead in developing our mobility and combat support capabilities.

  
NORTON A. SCHWARTZ  
General, USAF  
Chief of Staff